

In search for (expert's formulation of):
Strategy of higher education system (HES)
development in Serbia up to 2020

Being the part of the search for
Strategy of whole education system
development in Serbia up to 2020

Objectives and constraints

1. Compatibility of the HES mission (s), outputs and impacts with the needs of economic, social, cultural and other systems needs for human capital
2. Appropriate quality standards of HES: structure, institutions, processes, inputs and outputs
3. Strong, development oriented and productive interactions with other national systems (economy, research, public services, culture, etc)
4. Competent and cooperative part and agent in European Higher Education Area
5. Strategy is desirable but also feasible.

Methodology of SF

1. Type of strategy: strategy as **plan**
2. HES strategy is composition of strategies for
 1. Bachelor and master system strategy (SS)
 2. Professional higher education SS
 3. Education and professional training of teachers SS
 4. PhD SS
3. Strict unique methodology for
 1. Mission reformulation and vision 2020 determination
 2. Current state, SWOT analysis and gap identification
 3. Syntesis of strategic actions and changes for vision to be realized
 4. Financing HE, strategic relations with other systems to be established, changes in the environment of HE to be done

Actors of SF project

1. Project Advisory Board – established by M of E&S
2. Expert group for each subsystem SF – drafting SF
3. Consultation group for each SSF – revision of drafts
4. Strong opponent for each draft of SF – falsification
5. Public assessment of each draft of SF – all strategic partners of HES (commerce, health services, public administration, culture etc)
6. International peer reviewers for each SF draft
7. Public at large
8. Management team of the project

Project plan and current stage

1. The project started at 1st of July – completion up to end of the year. Final output in Serbian and English
2. First drafts for all subsystems of HE and of the whole national education system just completed
- 3. Internal tuning of SF for HES to be finished tomorrow – or up to the Friday**
4. Internal critical assessment of all drafts of SF – next weekend
5. Opponent's critiques and public assessment of all drafts of SF – end of October
6. Peer reviews and finalization of SF – end of the year

Some strategic issues considered up to now

1. Missions of each part of HE and directions of devel.
2. Quality of HE: inputs, education process, internal resources, output, impact on society at large, international comparison
3. Institutions and arrangements: integrated university; independent assessment, accreditation and evaluation; quality assurance system; public and private HE institutions; relations with public research system; competition among universities etc.
4. Phenomena generated by transition, privatization and system of financing
5. Openness, strategic cooperation, internationalization